

# FOCUS

Arotahi

16th– 17th September 2025 | Wellington

HEALTH DESIGN  
FOR A CHANGING  
WORLD

Te Ara Oranga mō  
te ao whitiwhiti



CONFERENCE 2025

## ***Arotahi : Focus***

NZ HEALTH DESIGN COUNCIL CONFERENCE PROGRAMME

**Tuesday 16 September 2025**

### **Welcome**

**8.00am - 8.45am**

**REGISTRATION** | Oceana Room, Level 3  
Museum of New Zealand Te Papa Tongarewa

**8.45am - 8.55am**

**Mihi Whakatau**

**8.55am - 9.00am**

**Welcome** | Chair | NZ Health Design Council | Rachael Rush

### **Session One**

**9.00am - 10.30am**

**Focus on: The Health System**

**9.00am - 9.20am**

***Public: The New System – status, challenges and progress***

Hon Matt Doocey | Minister for Mental Health | MP for Waimakariri |  
Associate Minister of Health

*In July 2022 the 20 District Health Boards combined into a single national entity, Health New Zealand. Three years on, the massive task of establishing a new system for an organisation employing more than 90,000 staff continues. Associate Minister for Health Matt Doocey will provide an update on the HNZ structure, and some stories from the journey of system transformation - wins, challenges and where to from here.*

**9.20am**

***Private: Responding to change – opportunity and outcomes***

*With the Government working to meet health targets, demand continues to rise, and the private health sector's place in the health system is being recognised. Can private healthcare further contribute to national health goals, how have they adapted to challenging market conditions, and what does innovation and long-term sustainability look like?*

**9.20am - 09.30am**

***Opening***

Kirsty Bowyer | VP Development | Vital Healthcare Property Trust

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9.30am - 09:45am

**Dr Ian England | Chief Executive Officer | Allevia Hospitals**

*In addition to his Allevia Hospitals (formerly MercyAscot) role Ian is a strategic leader on both Forté and Careway Boards. His reflections come from a position of deep experience in healthcare leadership and the delivery of private hospital expansions in NZ.*

9.45am - 10.00am

**Toni Sinclair | Group General Manager | Canopy Imaging**

*With 25 years+ experience in the Asia Pacific healthcare sector, Toni is now responsible for strategic growth development, including investments in both brownfield and greenfield sites. She brings a focus on patient centered design and constructability.*

10.00am - 10.15am

Q & A

10.15am - 10.30am

PechaKucha 1 & 2

**10.30am - 11.00am Morning Break**

## Session Two

11.00am - 12.30pm

**Focus: International**

11.00am -11.25am

***Singapore Health System: An overview***

**Chetna Bhatia | Senior Assistant Director**

**Corporate Infrastructure Office | National University Hospital System**

*Singapore has completed multiple major projects in the past twenty years. Chetna Bhatia from the National University Hospital Infrastructure Office will join us to provide an overview of the Singapore health system touching on the hospital programme and future goals in Singapore including standardisation.*

11.25am -11.50am

***Three Innovations in Healthcare Design: The Integrated General Hospital, Pandemic Preparedness, and Standardisation from the Alexandra Hospital Project, Singapore***

**Matthew Holmes | Global Health Director | Jacobs**

**Angela Mills | Principal Advisor | National Health Facility Planning | Te Whatu Ora Health New Zealand**

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*Matthew Holmes and Angela Mills will present a case study offering insights into the Singapore health system, drawn from three and a half years of collaboration with National University Hospital on the Alexandra Hospital project. Their presentation will explore key similarities and differences between Singapore and New Zealand's healthcare models, informed by practical experience and strategic planning*

11.50am - 12.00pm

Q & A

12.00pm - 12.15pm

PechaKucha 3 & 4

12:15pm - 1:15pm

**12.15pm - 1.15pm Lunch**

## Session Three

1.15pm - 3.00pm

### Focus on: The Future

1.15pm - 2.00pm

#### ***The Future of Cancer Treatment: Story of a Genetically Modified Optimist***

David Downs | CEO of The New Zealand Story Group | Chair of The Icehouse | Advisory Board & Panel Member of DIA NZ

*David Downs was diagnosed with non-Hodgkin's lymphoma in 2017, doctors told him he was terminal, and he had just a 5% chance of living for another year. David Downs shares his hilarious account of his cancer journey with experimental treatments and the innovative work happening here to bring this treatment to New Zealanders.*

2.00pm - 2.30pm

#### ***Understanding Future Scenarios: AI Impacting Healthcare Environment***

Matt Ensor | Company Director | Kia Ora AI

*Matt Ensor is a recognised pioneer in Generative AI, focused on accelerating its practical adoption across New Zealand organisations. He will share insights into how AI is transforming the way we work, the implications for healthcare efficiency, and the potential impact on health infrastructure design.*

2.30pm - 2.45pm

Q & A

2.45pm - 3.00pm

PechaKucha 5 & 6

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**3.00pm - 3.30pm Afternoon Break**

## Session Four

**3.30pm - 5.15pm**

### Focus on: Delivery

3.30pm - 4.00pm

#### ***Links between Design Opportunities and Procurement Methods – a Tale of Two Hospital Projects***

Tara Veldman | Managing Director | Billard Leece Partnership

Mark Mitchell | Director | Billard Leece Partnership

*The Campbelltown Hospital Redevelopment, Sydney completed in 2024 was delivered in two stages, with a total investment of \$766 million under a traditional procurement model. The New \$1.5b Footscray Hospital in Melbourne is due for completion in 2025 and is being delivered under a PPP model. Architects Billard Leece Partnership will provide an overview of these projects including commentary on the alternative delivery models.*

4.00pm - 4.30pm

#### ***Toowoomba Hospital: Lessons in Regional Delivery and Design Led Collaboration***

Devin Miller | Design Director | John Holland

Megan Reading | Section Lead | Design Studio Healthcare | Jacobs

*The New \$1.3 bn Toowoomba Hospital greenfield development was delivered under a Design & Construct model. The project showcases how adaptive procurement, early stakeholder engagement, and smart buildability strategies can overcome the challenges of regional delivery. A case study of a flexible, fast-tracked delivery model, offering valuable insights for similar projects across Australasia, including New Zealand.*

4.30pm - 4.45pm

Panel Discussion – Procurement and Delivery

4.45pm - 5.00pm

#### ***Book Launch***

*“Health Design in New Zealand:*

*Te Hoahoanga o Ngā Whare Hauora o Aotearoa”*

*by Chris Thom*



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## Concluding Session

5.00pm - 5.15pm

**Conclusion**

5.15pm - 7.00pm

**Networking Drinks** | Te Papa, Wellington

7.30pm - 10.30pm

**Conference Dinner** | Te Papa, Wellington

## Wednesday Site Tours

9.00am – 9.10am

Assemble Te Papa

9.10am – 9.30am

Travel to sites

9.30am – 10.15am

Site Tour

10.20am – 10.50am

Return to Te Papa

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